



MANAGING MEMBER REGULAR MEETING  
Tuesday, April 5, 2022  
9:00 AM Executive Session/FMC  
11:00 AM Open Public Meeting  
SeaTac International Airport Conference Center

9:00 AM

1. **CALL TO ORDER**

Acting Co-Chair Keller called the meeting to order at 9:00 a. m.

**Port of Seattle Commissioners Present:** **Port of Tacoma Commissioners Present:**

Toshiko Grace Hasegawa - Excused  
Ryan Calkins – Present  
Sam Cho – Present virtually  
Fred Felleman – Excused  
Hamdi Mohamed - Present

Kristin Ang – Present virtually  
Deanna Keller – Present  
John McCarthy – Present  
Don Meyer - Excused  
Dick Marzano – Present

2. **RECESS CLOSED EXECUTIVE SESSION IMMEDIATELY FOLLOWED BY A FEDERAL MARITIME COMMISSION (FMC) SESSION**

Immediately after calling the meeting to order, Vice President and Acting Co-Chair Keller announced that the Managing Members would recess immediately into closed session to discuss one item pursuant to RCW 42.20.110(1)(g): to evaluate the qualifications of an applicant for public employment or to review the performance of a public employee. The Executive Session will last 30 minutes.

Co-Chair Keller also announced that Executive Session will immediately be followed by a closed and confidential FMC Session authorized under Federal Maritime Commission regulations and laws pursuant to 46 U.S.C. § 40306, 46 C.F.R. § 538.608, 46 C.F.R. § 535.701(l)(1) and as authorized by Port of Seattle/Port of Tacoma Alliance Agreement, FMC Agreement #201228. Together, the Executive Session and FMC session will last a total of 2 hours and these closed sessions will end at 11:00 a. m. No final actions will be taken during Executive Session and action may be considered in the public session which follows, as a result of these discussions. We will reconvene at 11:00 a. m.

11:00 AM

3. **RETURN TO ORDER**

Vice-President and Acting Co-Chair Keller reconvened in public session at 11:11 a. m.

4. **FLAG SALUTE**

The Pledge of Allegiance is recited.

5. **REPORT BY CHIEF EXECUTIVE OFFICER**

- A. John Wolfe, CEO introduces Don Esterbrook, Deputy Chief Executive Officer to give a Gateway Operational Performance

NWSA is enjoying a brand-new service with Swire Shipping which is an expedited service out of Vietnam directly to Seattle. They are targeting exporters. This will work well for our refrigerated customers – frozen and fresh to Vietnam.

NWSA held our Second Task Force meeting with a variety of stakeholders that are well represented in the industry and supply chain. The Task Force was asked to identify problems, come up with solutions and track progress. Specific examples of the benefits and progress of the Task Force are highlighted by Don Esterbrook, Deputy Chief Executive Officer and include the following:

- Tracking evacuation of empty containers and found a solution.
- Long standing import dwells. Currently, all the international terminals have no empty containers.
- Promoting continued use of the staging yards both in Tacoma and Seattle.
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Items the Task Force is currently addressing:

- Railroads are getting behind and the lack of empty rail cars coming back to the Gateway.
- The need for Gateway wide visibility on the Appointment Systems.

NWSA hosted an event with USDA with Under Secretary Jenny Moffett and United States Senator Maria Cantwell along with Commissioner Keller and Commissioner Calkins. USDA is offering help in paying for drayage. When using Terminal 46 as a staging yard, USDA will offset the dray by \$200 for a dry container and \$400 for a reefer container. Program is very needed.

The 833<sup>rd</sup> Battalion Unit is planning one of their largest outloads of a military shipment out of Tacoma.

John Wolfe, CEO says he traveled to Washington D.C. with our Government Affairs Leadership from NWSA, to attend the AAPA meeting which happens annually. Legislative policy discussion was held. They were other ports not at the table during the original negotiations that desired to make changes to the policy that was agreed to by the ports. There was a unanimous decision to leave well enough alone and pursue the execution of that agreement this year. Many other discussions regarding container trade, congestion problems, what ports are experiencing and what techniques ports are using to address the problems. He also met with the Army Corps of Engineers to discuss deepening projects for both the Seattle and Tacoma Harbors. They are familiar with the projects and supportive of them. The team also met with congressional leaders and requested for their support on receiving grants.

- Commissioner Calkins says he received an article called the "Supply Chain Information Superhighway," and our own Tom Bellerud, Chief Operating Officer, was quoted in the article. Commissioner Calkins would love to get more information on that. John Wolfe, CEO will follow up, and notes that the Ocean Shipment Reform Act was also addressed at the APA meeting in D.C.
- Commissioner Marzano comments on HMT and he doesn't disagree that we need to do anything right now. We have shared what we are contributing but need to work on a level playing field regarding future HMT adjustments, so we are playing on the same ball field as Canada.
- Commissioner McCarthy asks about recent shipping legislation, and he is still hoping that they are keeping pressure on shipping lines as opposed to terminal operators. John Wolfe, CEO responds by saying the Senate version of the bill is focused on the ocean carriers and having some greater accountability that are placed on the cargo owners.
- Commissioner McCarthy says we have been graced with some Federal Maritime Commission representatives here. Does the new legislation include additional resources with their ability to respond? Response: He is not aware of what resources the FMC will be given but does know it does provide the FMC greater insight and authority.

6. PUBLIC COMMENT

None.

7. CONSENT AGENDA

- A. Approve the payment of checks 709329 through 709402 and wire transfers during the period from February 26, 2022, through March 18, 2022, in the total amount of \$3,538,137.72.

**It was moved and seconded** (Calkins/Ang) to approve Consent Agenda Item 7(A)

Vice President and Acting Co-Chair Keller calls for a vote.

**Port of Seattle Commissioners:**

Ryan Calkins - Aye  
Sam Cho - Aye  
Hamdi Mohamed - Aye

**Port of Tacoma Commissioners:**

Kristin Ang – Aye  
Deanna Keller – Aye  
John McCarthy – Aye  
Dick Marzano – Aye

**Motion carried 2-0.**

**8. ACTION AGENDA**

- A. Sound Transit 3 Update (West Seattle & Ballard Link Extension) – (Tacoma Dome Link Extension)  
Presenters: Lindsay Wolpa, Sr. Manager, Strategic Projects, NWSA  
Geri (Geraldine) Poor, Regional Transportation Senior Manager, Port of Seattle  
Kale Ridge, Executive Corridor Director, Sound Transit  
Jason Hampton, High-Capacity Transit Development Manager, Sound Transit  
Salima Hamlin, Consultant, Sound Transit

Staff and guests present an update on the Sound Transit 3 project and alternatives under consideration.

**Discussion**

- Commissioner Calkins inquires whether Lander Street will have a new overpass in the first 3 alternatives that were discussed. Answer: Correct. Commissioner Calkins asks if the portion down by Terminal 102, would be considered an easement if so, would NWSA be owed an easement payment if it is South of the West Seattle Bridge? Answer: Working out details and potential impacts.  
Geraldine Poor, Regional Transportation Senior Manager, POS, states they have discussed this as a Federal Project. This would be under the Federal Relocation Agreement, and they anticipate a fair market value would be offered. Geri Poor states there would likely be an acquisition as opposed to an easement. Co-Chair Calkins also asks if S1, S2 and S3 are the BRT portions of the system? Answers: Yes, it represents stride. Also inquires if there has been any consideration for some sort of BRT from downtown Seattle to the airport.
- Commissioner McCarthy in looking at alternatives, some factors are listed, but how do you weigh or balance the relative importance? What exactly are you applying to the alternative to decide where things land? Answer: We do not weigh the measures in the draft EIS. Staff presents the information to the Board, and they weigh measures differently. The Board makes the decision after weighing technical and public comment information.
- Commissioner Mohamed questions the impact on displaced maritime businesses. Are there any persons from maritime businesses on the Advisory Group? Answer: Advisory Groups are just one method of engagement, but they are engaging in many other ways. Lindsay Wolpa, Sr. Manager, Strategic Projects, will help gather some of these businesses and will conduct a meeting similar to today's meeting. She states that this presentation group, will go to any group, at any time. They have connections on the stakeholders' advisory groups, but they are not fully representing maritime businesses but are closely engaged with them. Commissioner Mohamed asks specifically what type of maritime work that those different businesses are doing? Response: Includes businesses ranging from West Marginal Way to Harbor Island. A few of the businesses impacted are SSA Marine, Island Tug & Barge and Pacific Terminals to name a few.

B. Sound Transit Project Administration Agreement

Presenters: Geri (Geraldine) Poor, Regional Transportation Senior Manager, Port of Seattle

Lindsay Wolpa, Sr. Manager, Strategic Projects, NWSA

Request NWSA Managing Members authorization for the CEO to execute a Project Administration Agreement with Sound Transit to provide reimbursement to the NWSA for the costs of certain services and products related to the Project.

A staff presentation was made regarding the Project Administration Agreement with Sound Transit.

**It was moved and seconded** (Marzano/Mohamed) to approve that NWSA Managing Members authorization for the CEO to execute a Project Administration Agreement with Sound Transit to provide reimbursement to the NWSA for the costs of certain services and products related to the Project.

Discussion

- Commissioner Marzano says this agreement talks about NWSA getting reimbursed as an Alliance and asks if businesses will be reimbursed if they are impacted?  
Answer: The agreement is between two public agencies. Not included in this agreement.  
Commissioner Marzano wonders if businesses would be diverting their business elsewhere.  
Answer: This agreement is focused on the planning phase, but it will be addressed in the construction phase as that is a concern of staff as well.

**Vice-President and Acting Co-Chair Keller calls for a vote.**

**Port of Seattle Commissioners:**

Ryan Calkins - Aye

Sam Cho - Aye

Hamdi Mohamed - Aye

**Port of Tacoma Commissioners:**

Kristin Ang – Aye

Deanna Keller – Aye

John McCarthy – Aye

Dick Marzano – Aye

**Motion carried 2-0.**

C. CEO Evaluation discussion and potential action regarding compensation.

Presenter: Co-Chair Calkins

**It was moved and seconded** (Calkins/Mohammed) to approve increase in compensation for John Wolfe, CEO

Each commissioner commends John Wolfe, CEO, on his excellent performance and extraordinary leadership.

**Vice President and Acting Co-Chair Keller calls on a vote.**

**Port of Seattle Commissioners:**

Ryan Calkins - Aye

Sam Cho - Aye

Hamdi Mohamed - Aye

**Port of Tacoma Commissioners:**

Kristin Ang – Aye

Deanna Keller – Aye

John McCarthy – Aye

Dick Marzano – Aye

**Motion carried 2-0.**

**9. BRIEFING AGENDA**

A. PCS Appointment Capacity Update – Don Esterbrook, Deputy CEO introduces Alicia Blake

Presenter: Alicia Blake, Operations Business Analyst, NWSA

Update on the expansion of the Port Community System authorized by the Managing Members on September 8, 2021.

Ms. Blake provides a staff presentation on the Port Community System.

Discussion:

- Commissioner McCarthy addresses the Trucker Appointment Capacity Dashboard (slide 4). This slide shows data refreshed on March 23, 2022, for Husky Terminal who agreed to the pilot. Commissioner McCarthy questions the high percentages and what they mean. Answer: Explanation of the slide presentation in terms of percentages and an example is given. Commissioner McCarthy says it is not 100% utilized, only 100% available. Answer: Correct. Commissioner McCarthy says in essence, NWSA is giving authorization to Advent emodal to get the information from the Terminal Operators.
- Commissioner Mohamed asks since this is one of the most visited sites; is there is a feedback system? Melanie Stambaugh, Director, Communications, notes that a box is displayed when a visitor visits the website where any concern can be shared. The Communications Department and IT vendor go through those comments every quarter to make sure they are addressed and/or to make sure what concerns on the website need to be changed.

B. NWSA Financial Performance History

Presenter: David Morrison, Chief Financial Officer

CFO Morrison presents on NWSA's financial performance history.

- Commissioner Marzano thanks David Morrison for his presentation and work. Appreciates him keeping it at a level where it is understood by the commissioners.

10. GENERAL BUSINESS

A. CEO Announcements

John Wolfe, CEO has no announcements today but says there are a lot of exciting opportunities ahead of us.

B. Commissioner Comments

- Commissioner Cho appreciates everyone accommodating his schedule.
- Commissioner Marzano thanks staff for all that they do.
- Commissioner Mohamed says its good to be here in person. She is observing Ramadan with millions of other Muslims. This is a time to show compassion and reflect on shared values.
- Commissioner Calkins shares the reason Commissioner Felleman, and Commissioner Hasegawa are out. They are in Spain attending an Offshore Wind Conference.

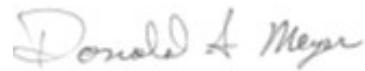
11. ADJOURNMENT

There being no further business, the meeting is adjourned at 1:30 p. m.



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Ryan Calkins, Co-Chair  
The Northwest Seaport Alliance



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Don Meyer, Co-Chair  
The Northwest Seaport Alliance

ATTEST:



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Kristin Ang, Co-Secretary  
The Northwest Seaport Alliance

*Leilani Berinobis*

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Leilani Berinobis, Acting Clerk  
The Northwest Seaport Alliance

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Toshiko Hasegawa, Co-Secretary  
The Northwest Seaport Alliance