

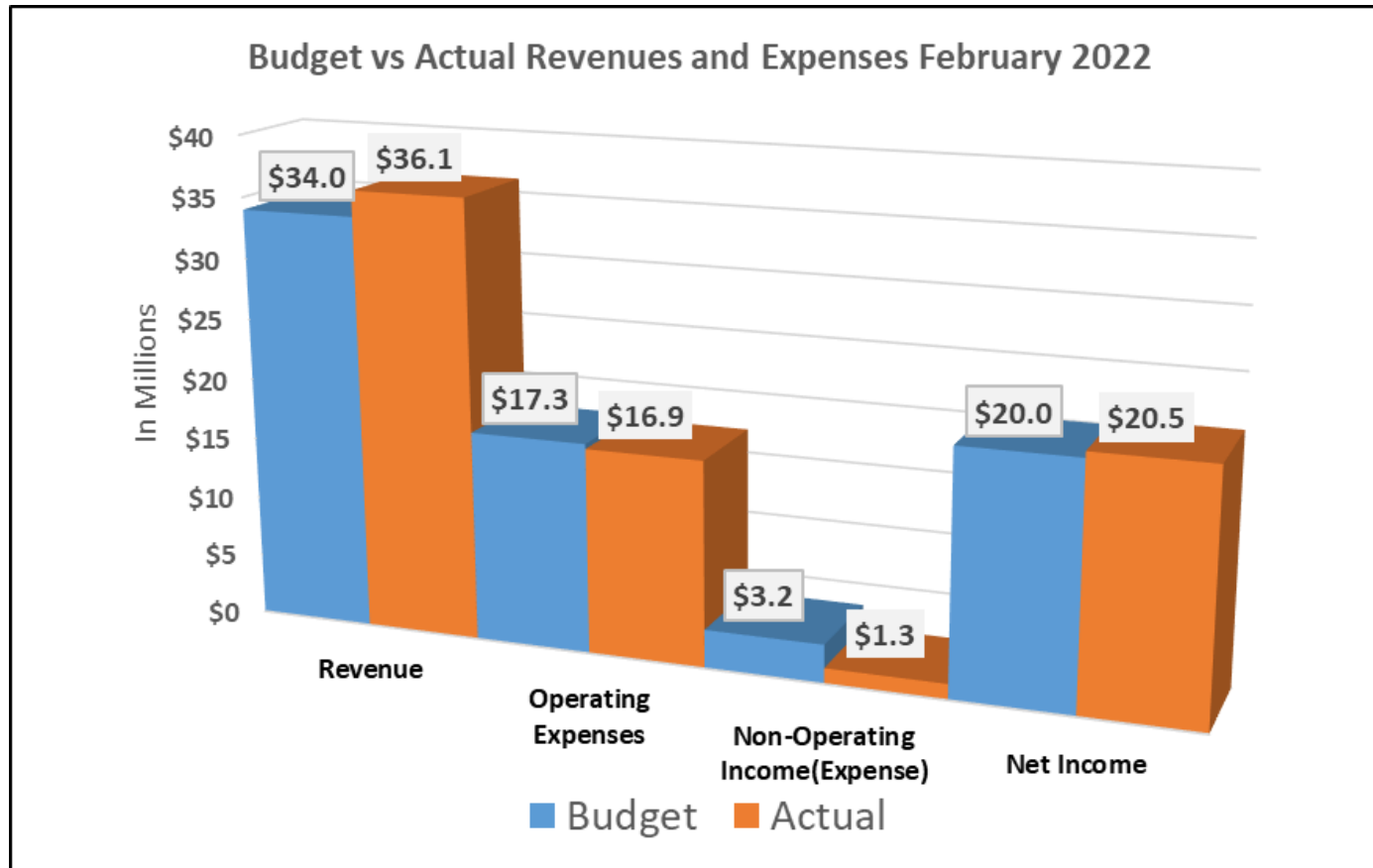


Item No.: 9B\_Supp  
Date of Meeting: April 5, 2022

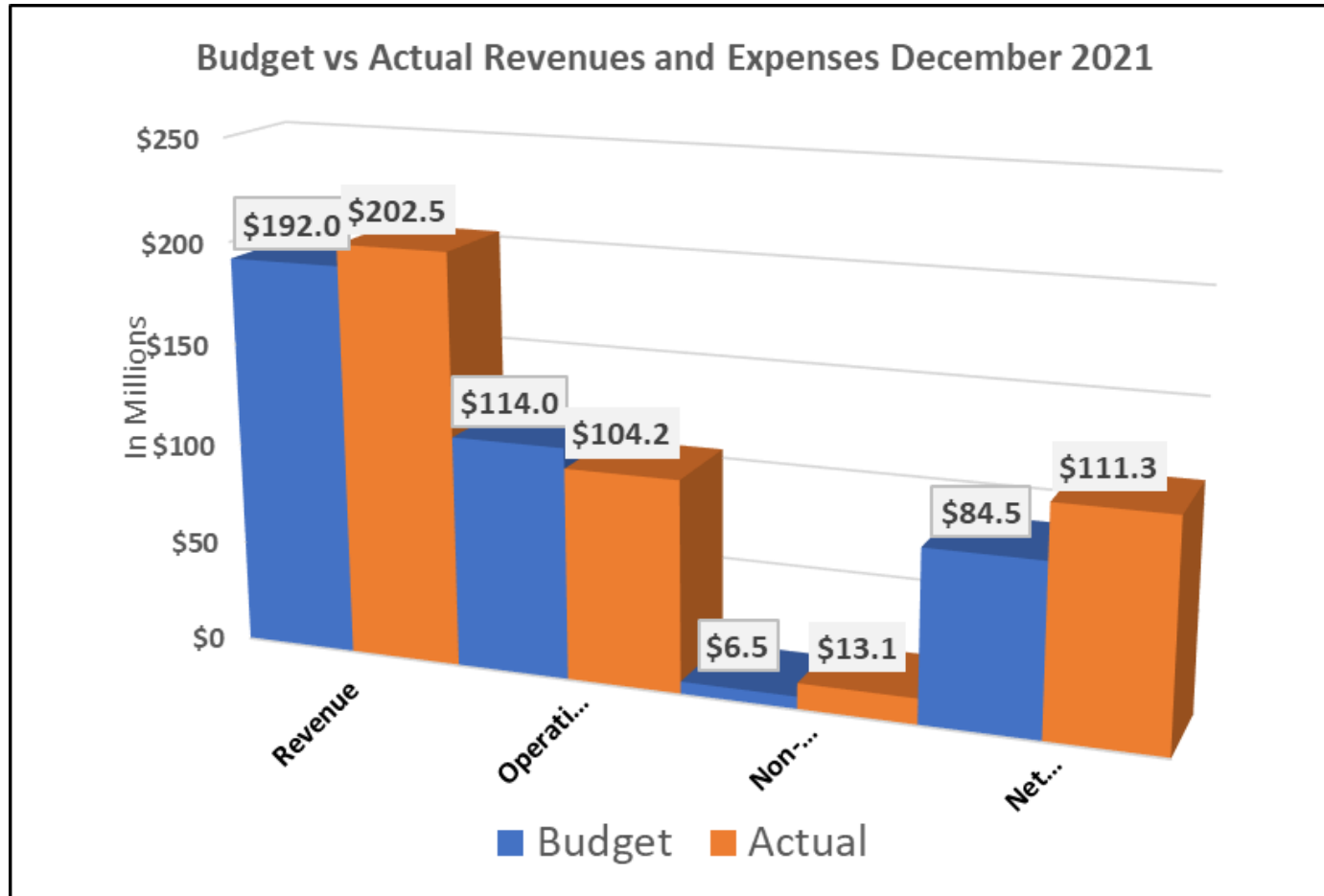
# 2021 Financial Results and NWSA 7 Year History

**Presenter: David Morrison**  
**Chief Financial Officer**

# YTD February



# 2021 Actual vs 2021 Budget Comparison

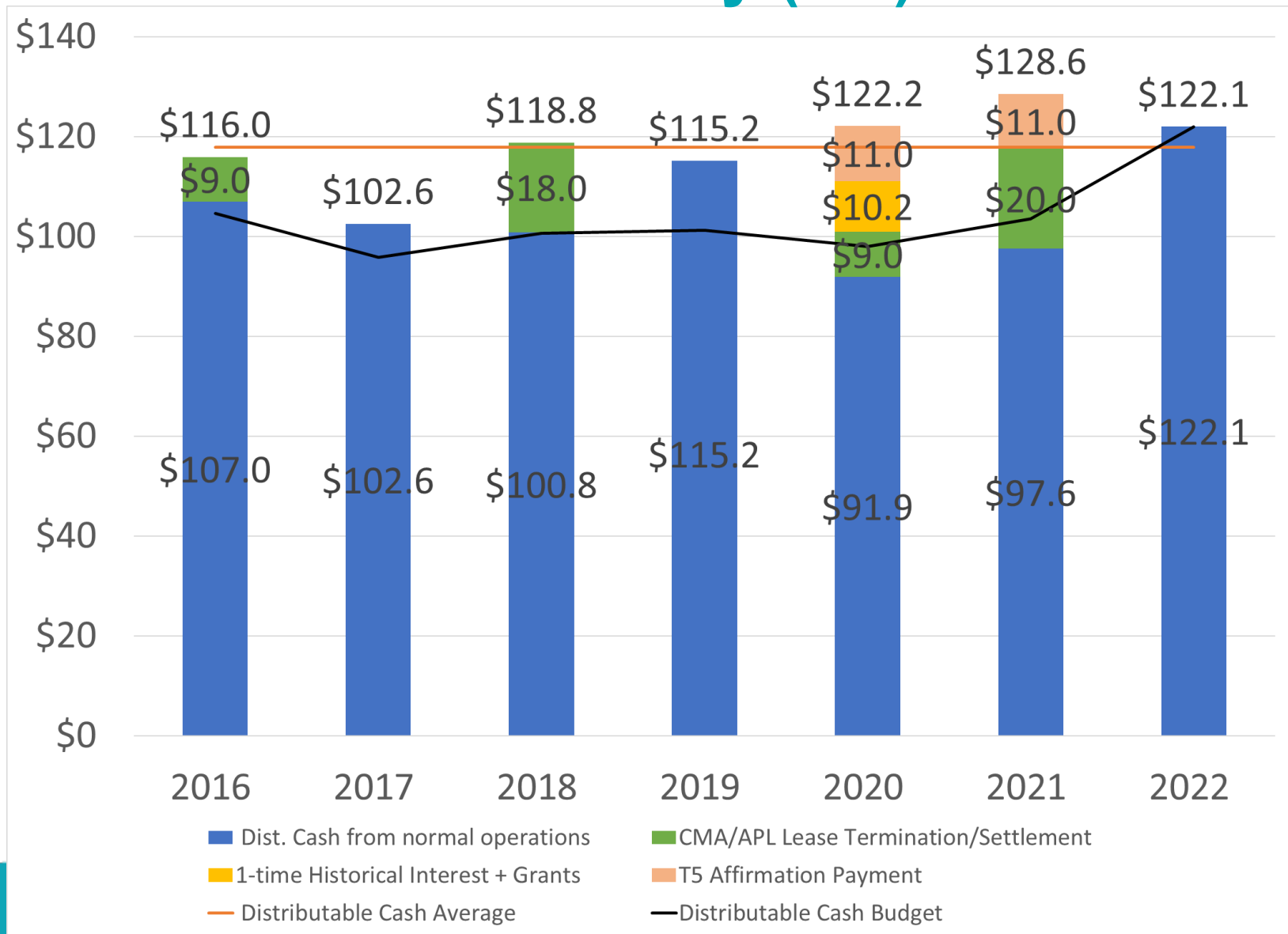


# 2021 Capital Spending Summary (\$000)

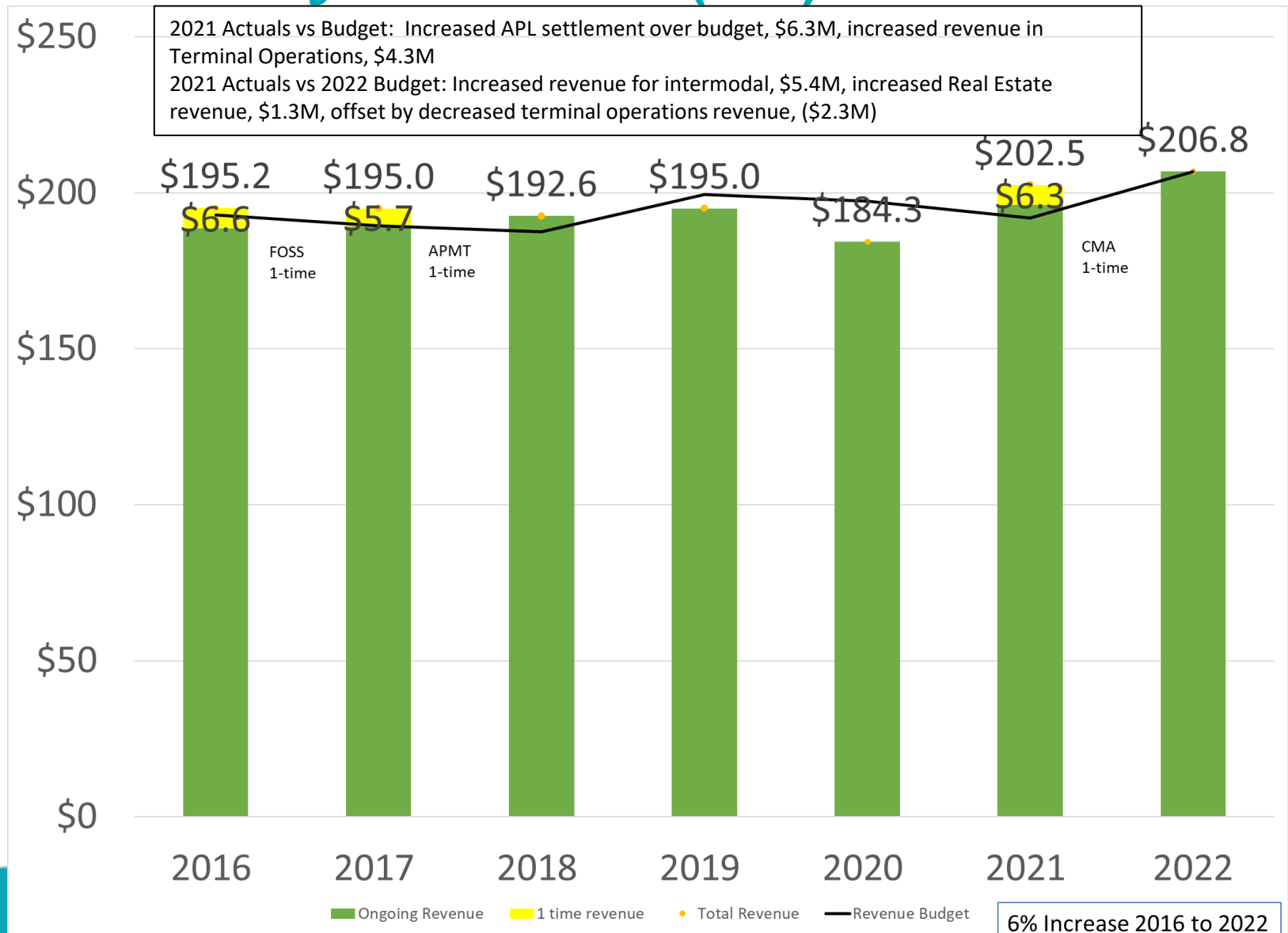
	2021	2020	2019
Terminal 5 modernization	\$ 66,921	\$ 105,920	\$ 22,616
N. and S. Harbor terminal stormwater improvements	11,334	6,391	6,992
Facility and building improvements	3,672	5,251	6,264
Husky Terminal redevelopment and container cranes	2,479	9,328	39,953
Terminal 46 dock rehabilitation	2,412	857	10,479
Other	2,398	1,871	2,306
CBP facility	1,378	-	-
	<u>\$ 90,594</u>	<u>\$ 129,618</u>	<u>\$ 88,610</u>

A more detailed list of major projects was sent to you in your meeting package

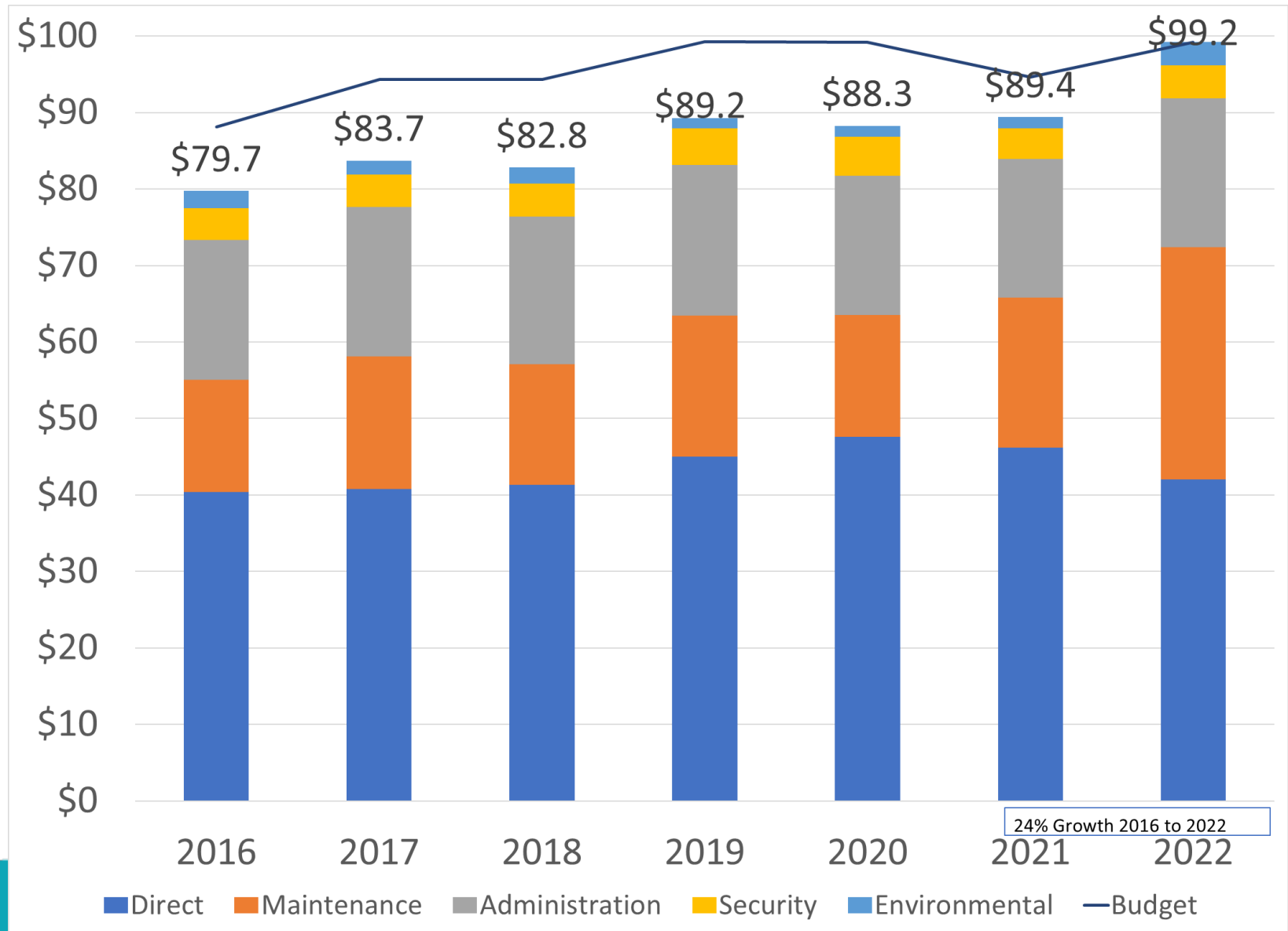
# Distributable Cash History (\$M)



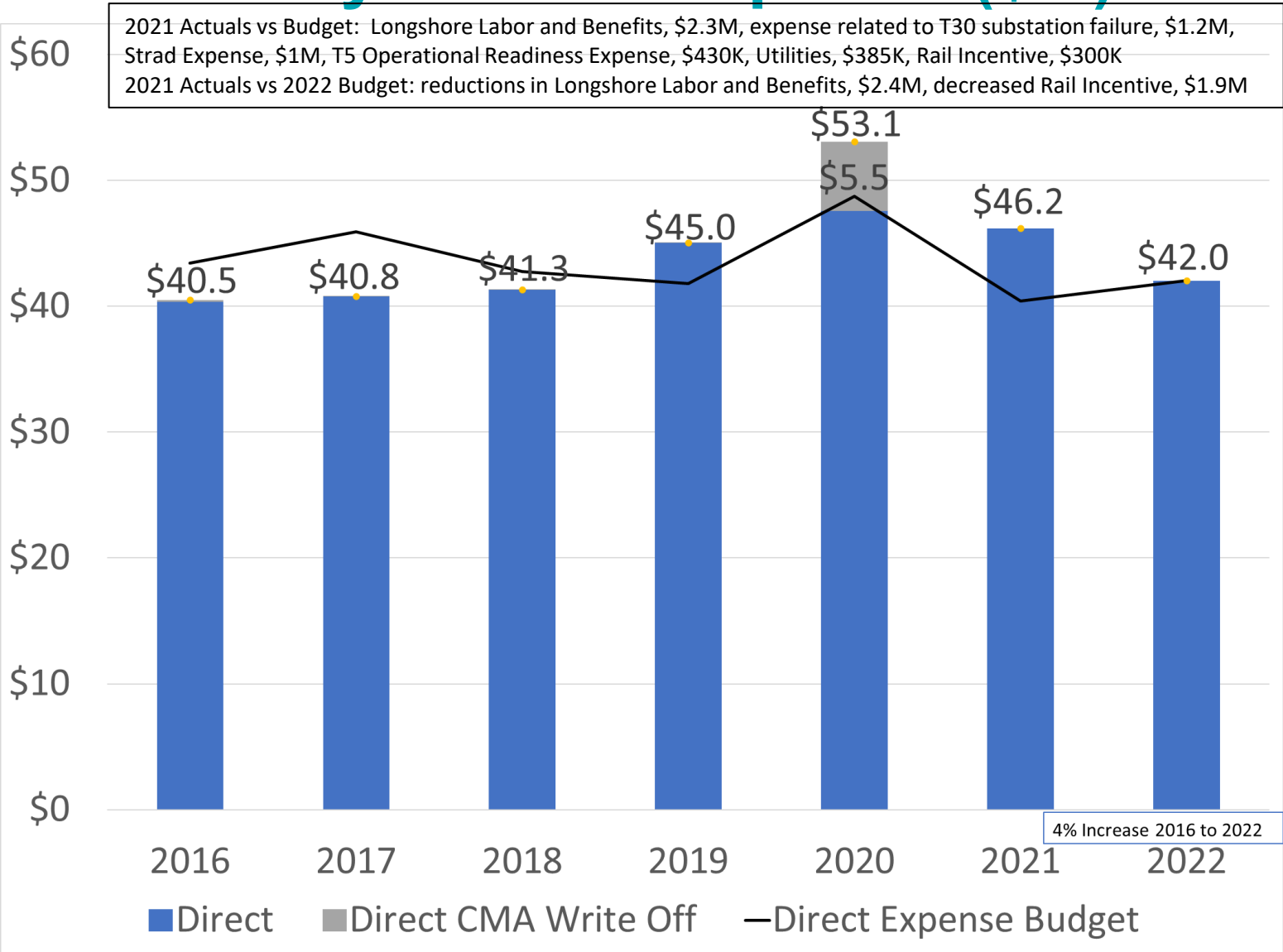
# 7-year History: Revenue (\$M)



# Operating Expense before Depreciation (\$M)

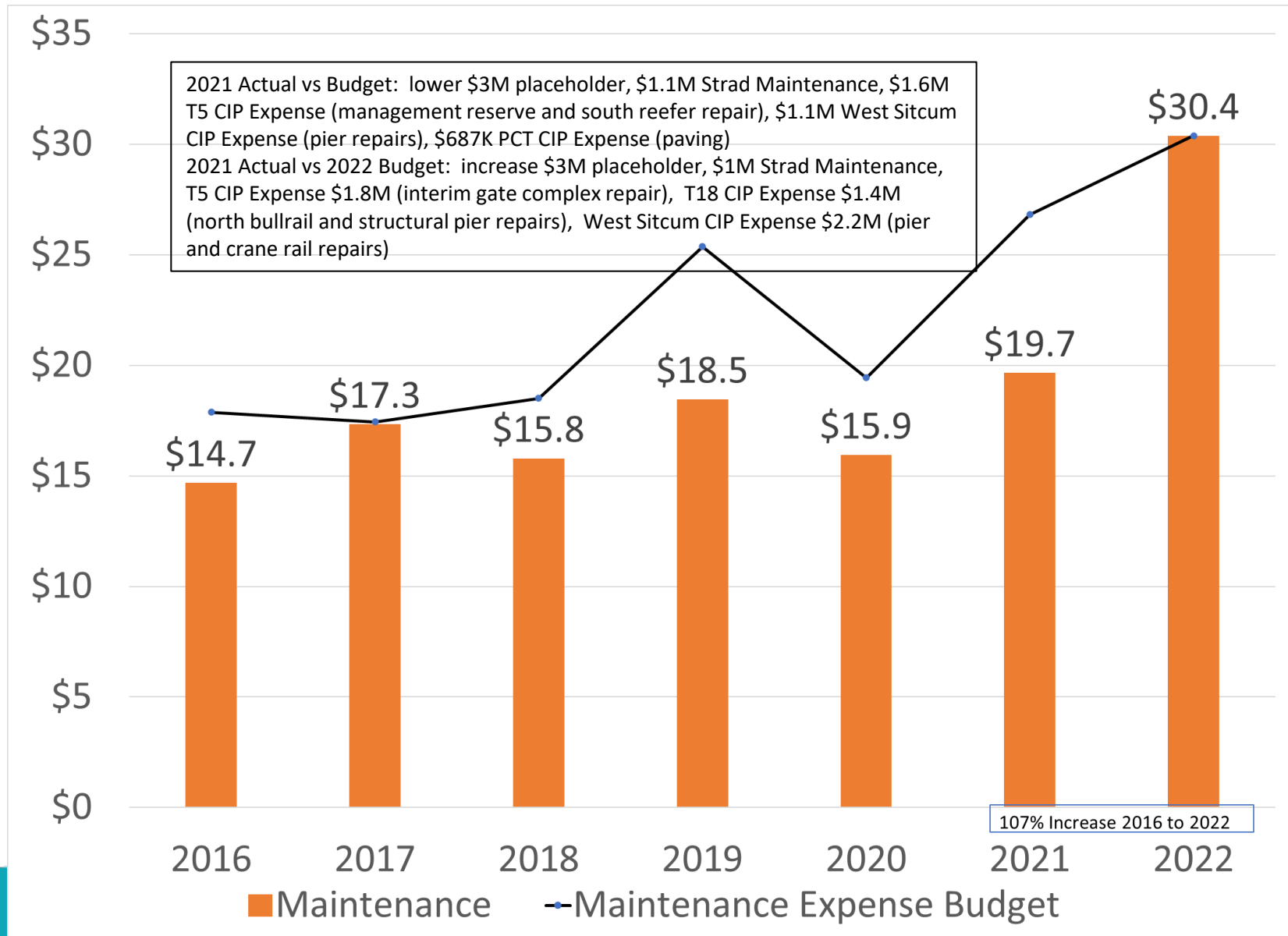


# 7-Year History: Direct Expense (\$M)

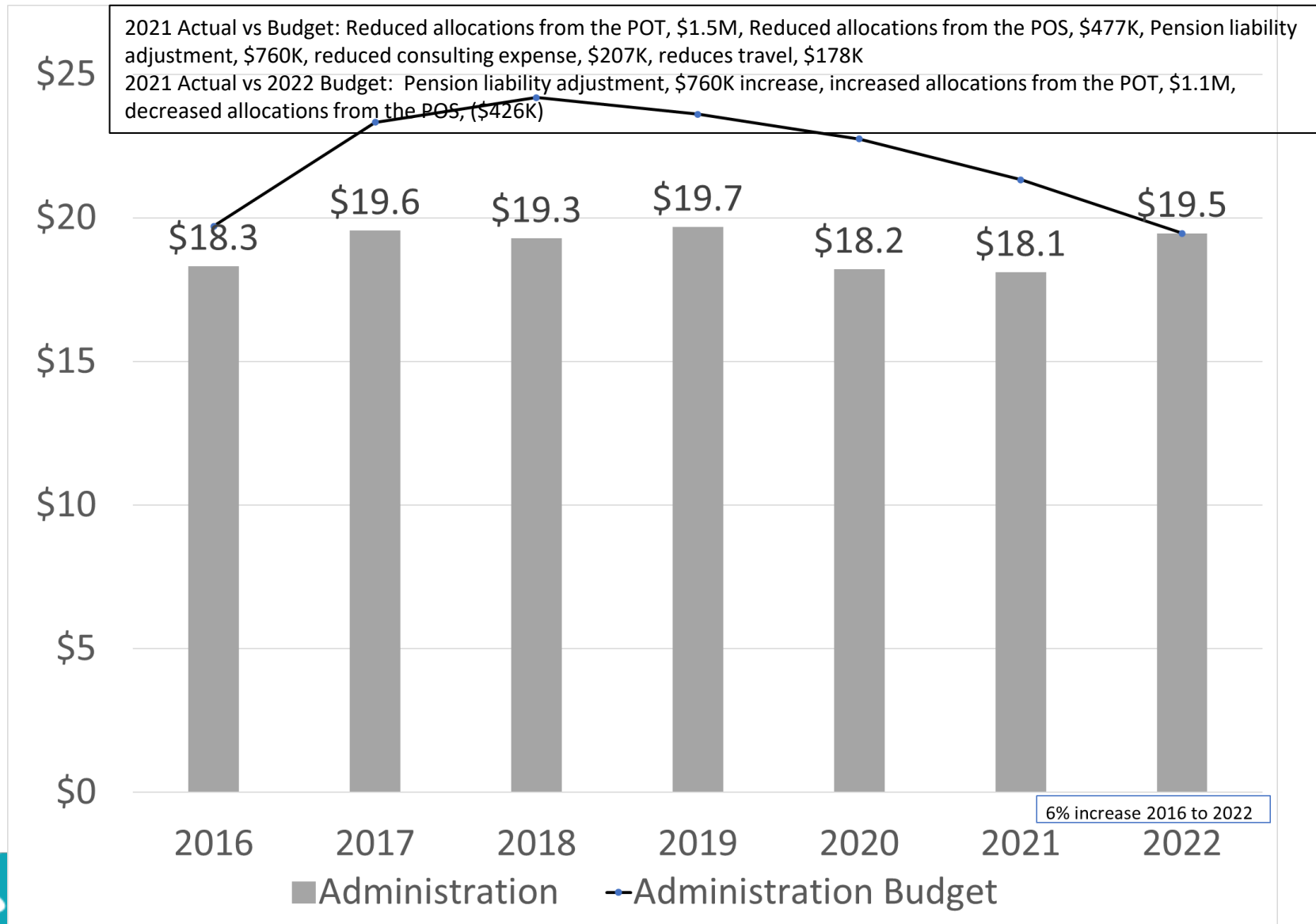




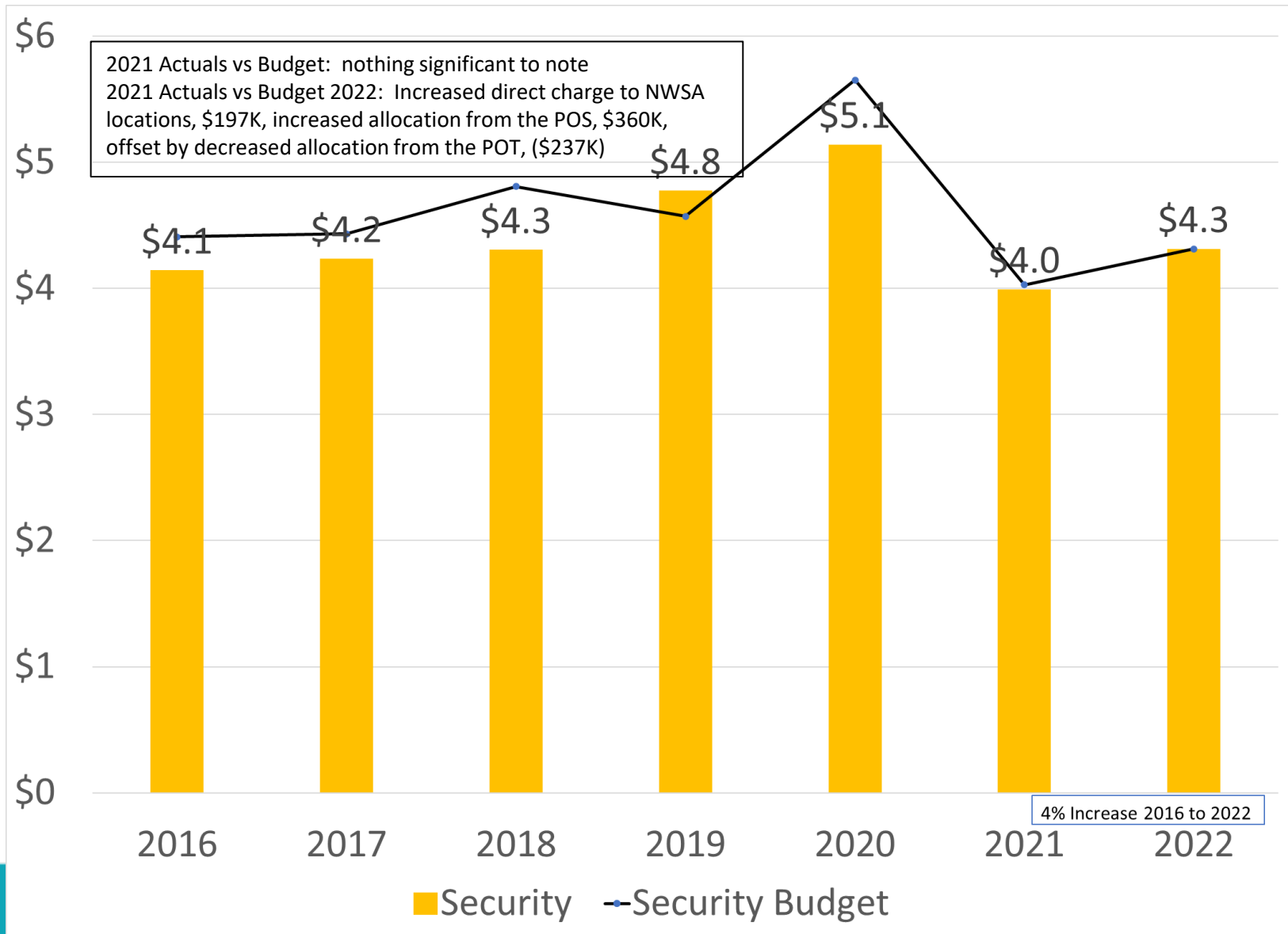
# 7-Year History: Maintenance Expense (\$M)



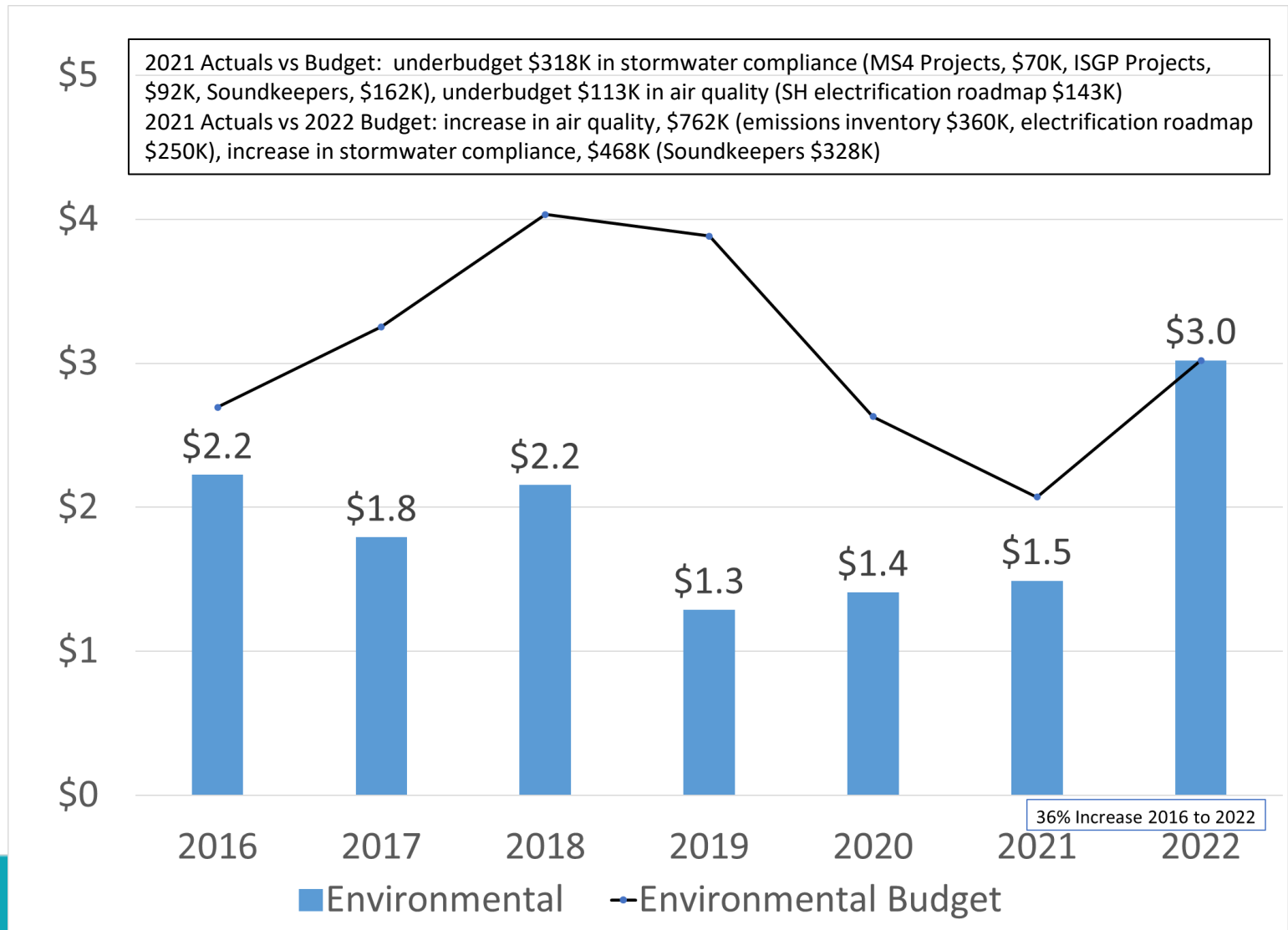
# 7-Year History: Admin Expenses (\$M)



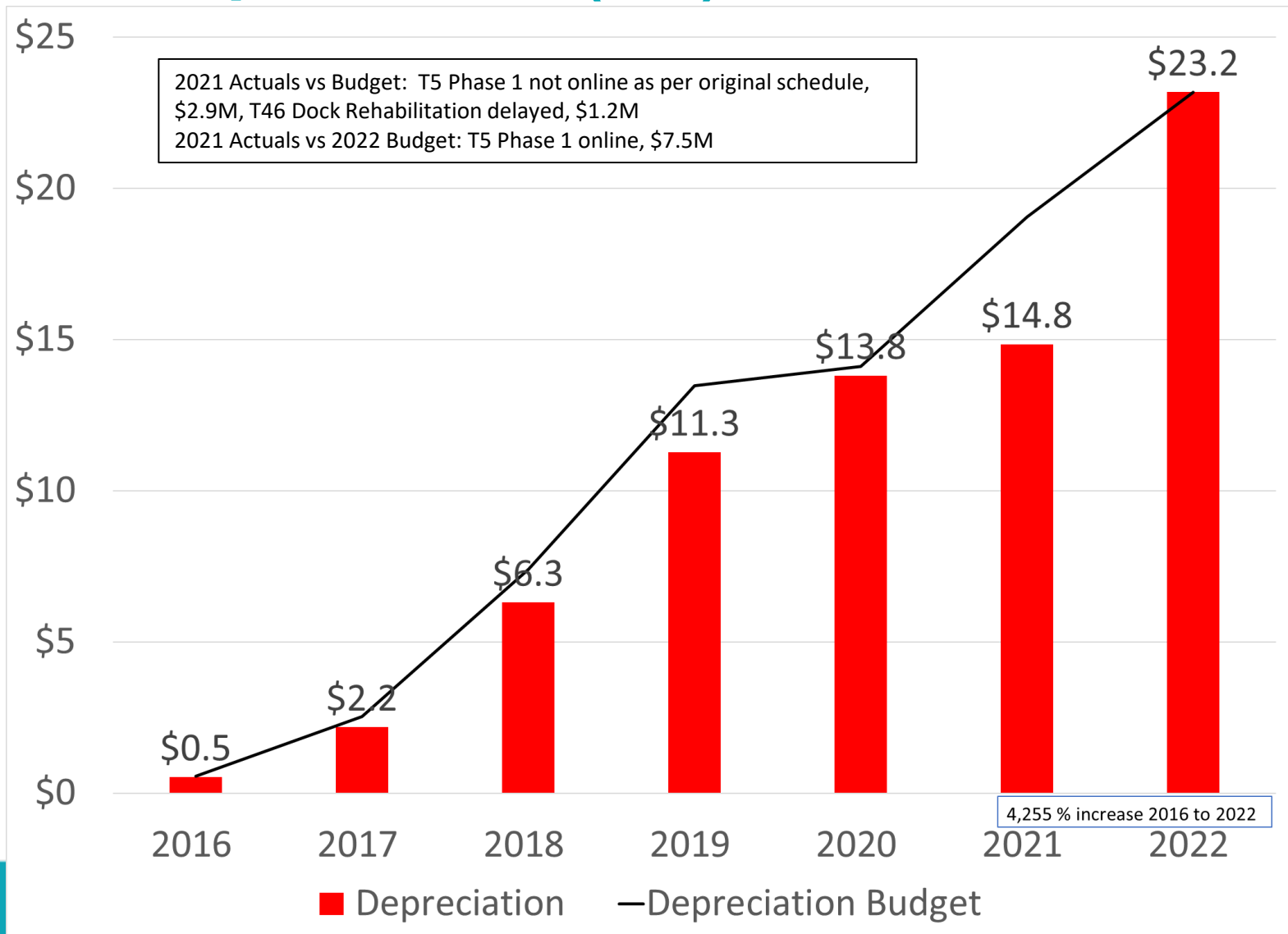
# 7-Year History: Security Expenses (\$M)



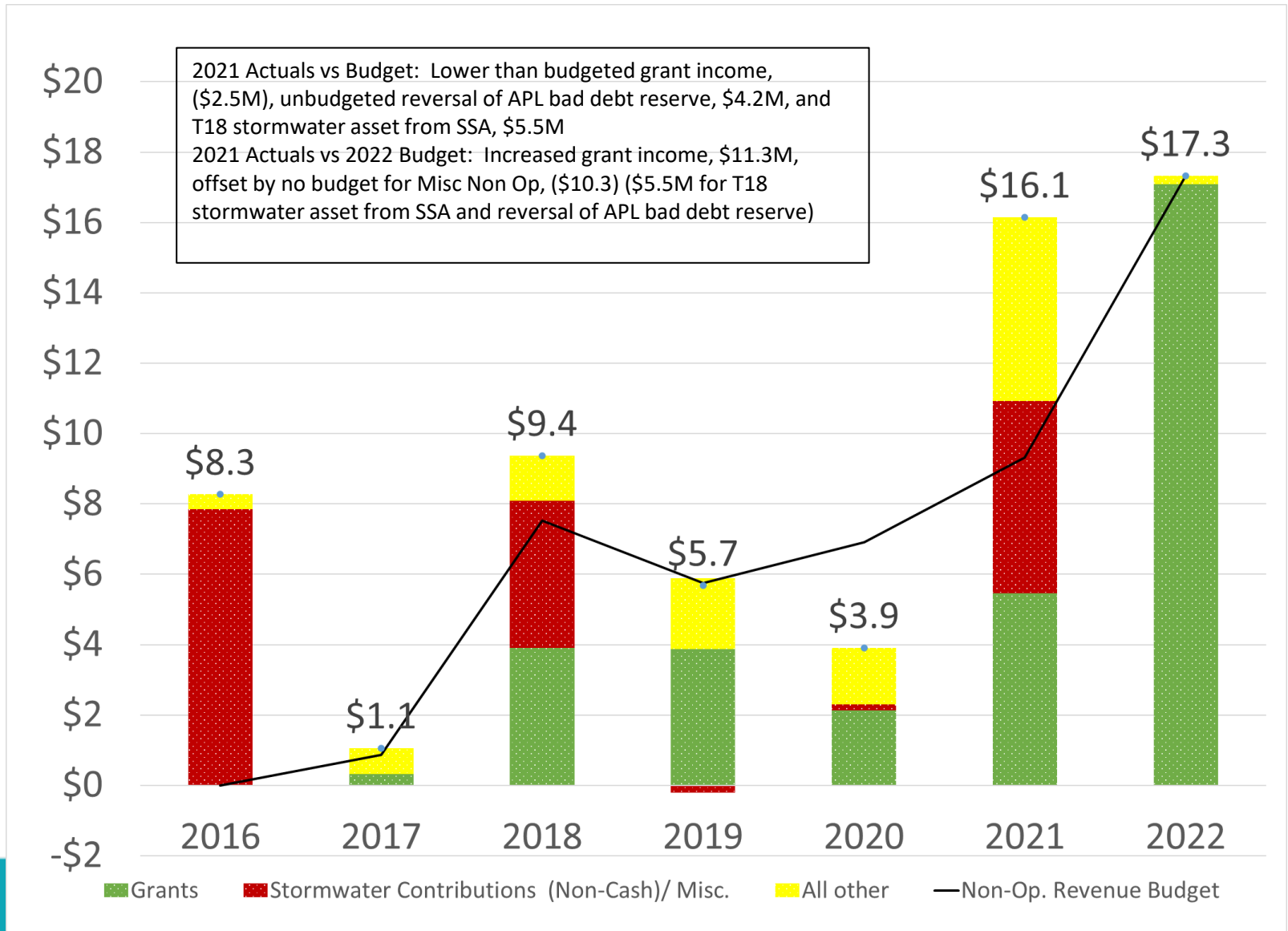
# 7-Year History: Environmental Expenses (\$M)



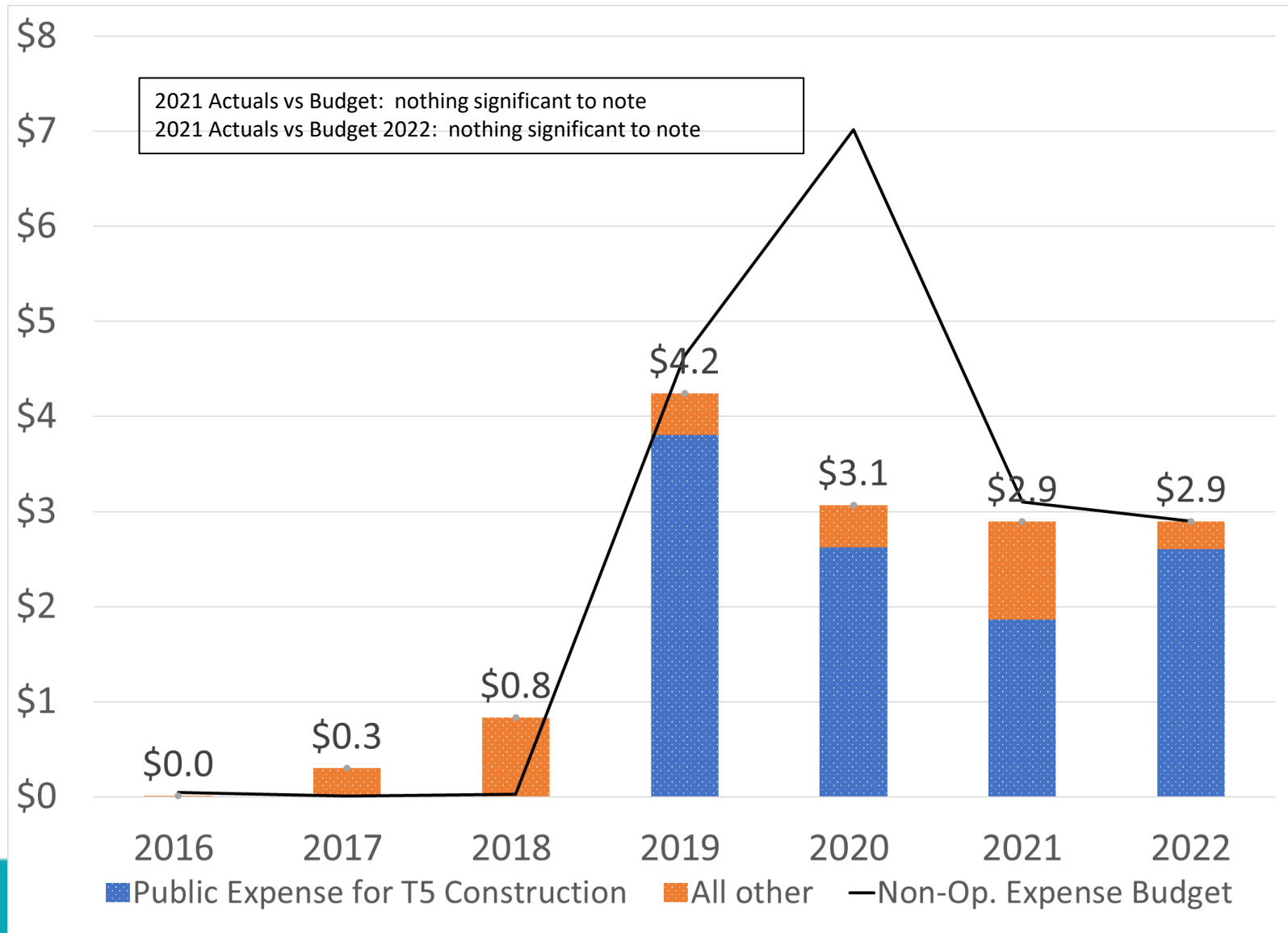
# NWSA Depreciation (\$M)



# Non Operating Revenue (\$M)



# Non Operating Expense (\$M)



# New Metric \$000

NWSA Providing Cash	2016-2021 Total	2016	2017	2018	2019	2020	2021
Distributable cash	681,307	115,964	102,580	118,840	115,190	111,156	117,577
Affirmation Distribution	22,000					11,000	11,000
HMT/ WRDA 2106 Spent	5,526						5,526
Total	\$ 708,833	\$ 115,964	\$ 102,580	\$ 118,840	\$ 115,190	\$ 122,156	\$ 134,103

Cash from Home Ports (excluding HMT from Gov't)	2016-2021 Total	2016	2017	2018	2019	2020	2021
Working Capital	51,000	51,000					
Capital Construction	517,407	56,140	69,120	83,326	88,609	129,618	90,594
Affirmation Contribution	22,000					11,000	11,000
Total	\$ 590,407	\$ 107,140	\$ 69,120	\$ 83,326	\$ 88,609	\$ 140,618	\$ 101,594

NWSA Provide/(Accept) Cash	\$	118,426	\$	8,824	\$	33,460	\$	35,514	\$	26,581	\$	(18,462)	\$	32,509
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# Backup

