



Minutes
Managing Member Special Meeting – Retreat
Tuesday, May 30, 2023
9:30 a.m. Open Public Meeting
1:00 p.m. Closed Session
Cedarbrook Lodge, 18525 36th Ave S, Seattle, WA

Commissioners present:

Port of Seattle	Port of Tacoma
Ryan Calkins	Kristin Ang
Sam Cho	Deanna Keller
Fred Felleman	John McCarthy
Toshiko Hasegawa	Dick Marzano
Hamdi Mohamed	Don Meyer

Staff present:

John Wolfe, CEO
Don Esterborok, Deputy CEO
Dana Henderson, General Counsel
Leilani Berinobis, Executive Assistant
Tong Zhu, Chief Commercial and Strategy Officer (FMC session only)
David Morrison, CFO (FMC session only)
Ryan McFarland, Director Government Affairs (FMC session only)
Melanie Stambaugh, Director Communications (FMC session only)
Lindsay Wolpa, Senior Manager Strategic Projects (FMC session only)
Steve Balaski, Director Business Development (FMC session only)
Jason Jordan, Director Environmental and Planning Services (FMC session only)
Thais Howard, Director Engineering (FMC session only)
Deirdre Wilson, Senior Manager Planning (FMC session only)

Guests present:

Kurt Beckett, COO, Strategies 360
(former NWSA Deputy CEO and former Port of Seattle Deputy CEO)
Tracey Lovejoy, Co-Founder & Co-CEO at Catalyst Constellations
Aaron Pritchard, Chief of Staff Port of Seattle Commission
Steve Rothberg, Founding Partner, Mercator International (FMC session only)
John Dew, Senior Supply Chain Strategist, Mercator International (FMC session only)

1. Call to Order
Co-chair Keller called the meeting to order at 9:36 a.m. She thanked everyone for gathering for the meeting, particularly following a holiday weekend.
2. Flag Salute
The Pledge of Allegiance was recited.

3. Introductions

CEO Wolfe welcomed attendees and provided an overview of the meeting agenda, including introductions of guest speakers and their roles.

CEO Wolfe shared that at the time of the formation of The Northwest Seaport Alliance (“NWSA” or “Alliance”) he was CEO of the Port of Tacoma and Tay Yoshitani was the CEO of the Port of Seattle. At the time, the two CEOs were friendly but highly competitive.

4. Public Comment

None.

5. History of the NWSA and Commissioner Vision and Goals

History:

Kurt Beckett, former Deputy CEO gave a presentation sharing the competitive environment during the 2006-2008 period, the timing of the intent to form the Alliance and officially acting to form it. Foundational intents were presented and included:

- Better flexibility to respond to customer needs
- Operational productivity and environmental enhancements
- Single face to the market
- Enhanced financial stability and savings on capital investment

Some of the effects to business at both Homeports were described.

Visioning exercise:

Commissioners were asked to consider their vision for the Alliance in the next 10 years and to offer ideas on notes that align with their vision. Common themes included, job creation, growth of the gateway, environmental stewardship, market share and diversity.

BREAK: at 12:24 p.m. the Managing Members recessed for lunch which lasted until 1 p.m.

6. Recess for Closed Session.

At 1:12 p.m. the Managing Members recessed the public session and convened in closed session allowable pursuant to laws and regulations found at 46 U.S.C. § 40301 (b)(1)(2) 40306, 46 C.F.R. § 538.608, 46 C.F.R. § 535.701(i)(1) and as authorized by Port of Seattle/Port of Tacoma Alliance Agreement, Federal Maritime Commission (FMC) Agreement No. 201228.

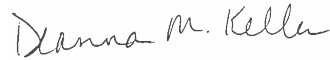
The closed session lasted three hours and thirty-six minutes. No votes or final actions took place in closed session.

7. Adjournment.

The meeting ended at 4:48 p.m.

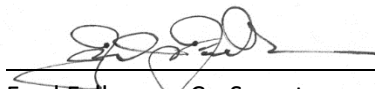


Sam Cho, Co-Chair
The Northwest Seaport Alliance

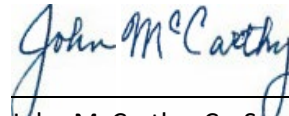


Deanna Keller, Co-Chair
The Northwest Seaport Alliance

ATTEST:



Fred Felleman, Co-Secretary
The Northwest Seaport Alliance



John McCarthy, Co-Secretary
The Northwest Seaport Alliance



Juliet Campbell, Clerk
The Northwest Seaport Alliance