



# The Northwest Seaport Alliance

Managing Member Regular Meeting

Port of Seattle Commission Special

Date: April 7, 2026

Time: 9:30 a.m.

Location: The Conference Center at SEA, 17801 International Blvd. Seattle, WA

Streamed <http://www.nwseaportalliance.com/about-us/governance>

## MINUTES

### Commissioners present:

Port of Seattle

Ryan Calkins

Sam Cho

Fred Felleman

Toshiko Hasegawa (joined at 9:47 a.m.)

Hamdi Mohamed (joined via Teams at 12:19 p.m.)

Port of Tacoma

Kristin Ang

Deanna Keller

Dick Marzanon

J.T. Wilcox (via Teams)

### Commissioners excused:

Port of Seattle

Port of Tacoma

John McCarthy

### 1. Call to Order

Co-Chair Calkins called the meeting to order at 9:44 a.m.

### 2. Executive / Closed Session

The Managing Members immediately recessed to hold an executive session pursuant to RCW 42.30.110(1)(g) to review the performance of a public employee. The executive session began at 9:44 a.m. and ended at 10:43 a.m.

Following executive session, the Managing Members continued in closed session pursuant to Federal Maritime Commission (FMC) regulations and related laws found at 46 U.S.C. § 40306, 46 C.F.R. § 535.608, 46 C.F.R. § 535.701(i)(1) and as authorized by the Port of Seattle/Port of Tacoma Alliance Agreement (FMC No. 201228). The session lasted from 10:45 a.m. and ended at 12:05 p.m.

### 3. Return to Order

Co-Chair Calkins called the public meeting back to order at 12:19 p.m.

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The Northwest Seaport Alliance is a marine-cargo operating partnership of the Port of Seattle and Port of Tacoma.

4. Flag Salute

The pledge of allegiance was recited.

Co-Chair Calkins made a statement against threatened U.S. Military action toward Iran.

5. Report by CEO

CEO, John Wolfe, summarized the agenda. He highlighted agenda item 8D for Supply Chain Leaders in Action (SCLA) membership not budgeted. Mr. Wolfe shared concerns expressed by Commissioner McCarthy regarding the membership budget in general and his suggestion that The Northwest Seaport Alliance (NWSA) consider reducing other memberships in an amount equal to the SCLA membership should it be approved.

The Port of Seattle is receiving an amount of \$24.3 million and the Port of Tacoma is receiving \$28.7 million from the Donor Equity Provision of the Harbor Maintenance Tax program along with WRDA 2106 funds. Mr. Wolfe thanked Senators Murray and Cantwell, Port of Seattle and Tacoma Commissioners, the NWSA Government Affairs team and federal lobbyists Elevate for this successful effort.

6. Public Comment – n/a.

7. Committee / Work Group Reports

- A. A report from the Audit Committee was given by Co-Chair Calkins.
- B. A report from the Environmental Work Group was given by Commissioner Ang.

8. Consent Agenda

It was moved and seconded (Hasegawa/Keller) to approve the consent agenda.

- A. Approve the minutes of the March 6, 2026 Managing Member meeting.
- B. Approve disbursements totaling \$114,168,404.08 on checks 2576 through 2700 and 2702 through 2757 in the amount of \$3,959,171.89 and electronic payments in the amount of \$110,209,232.19 issued during the period February 20, 2026 to March 26, 2026.
- C. Approve of disbursement totaling \$2,779.67 on check 2701 issued during the period February 20, 2026 to March 26, 2026.
- D. Authorize the CEO or his delegate to allow The Northwest Seaport Alliance to join a corporate membership to Supply Chain Leaders in Action with a three-year commitment in the amount of \$45,000.00 (\$15,000/year).

The motion carried by the following vote:

Port of Seattle	Port of Tacoma
Ryan Calkins - aye	Kristin Ang - aye
Sam Cho - aye	Deanna Keller - aye
Fred Felleman - aye	Dick Marzano - aye
Toshiko Hasegawa - aye	J.T. Wilcox - aye
Hamdi Mohamed - aye	

9. Action

A. CEO Annual Performance Review

It was moved and seconded (Marzano/Keller) that the Managing Members authorize, per the terms of the CEO's employment contract, a salary increase of 3.5% to \$445,050.00 plus a 1% lump sum payment of \$4,300.00 effective April 1, 2026.

The motion carried by the following vote:

Port of Seattle	Port of Tacoma
Ryan Calkins - aye	Kristin Ang - aye
Sam Cho - aye	Deanna Keller - aye
Fred Felleman - aye	Dick Marzano - aye
Toshiko Hasegawa - aye	J.T. Wilcox - aye
Hamdi Mohamed - aye	

B. Terminal 5 Back Reach Electrical Removal Project

Erin Light, NWSA Sr. Real Estate Manager, and Arthur Kim, Port of Seattle Capital Project Manager III, gave the presentation.

Electrical equipment, including two transformers, located within the back reach of the Terminal 5 cranes impedes operations. One of the transformers provides power to six light poles. Staff is requesting design and construction authorization to reroute power to an alternate source and remove the electrical equipment from the crane back reach.

Moved and seconded (Marzano/Keller) that the Managing Members of the Northwest Seaport Alliance grant project authorization in the amount of \$650,000, for a total authorized amount of \$750,000, for work associated with the Terminal 5 Back Reach Electrical Removal Project – Project Identification No. N99928.

The motion carried by the following vote:

Port of Seattle

Ryan Calkins - aye

Sam Cho - aye

Fred Felleman - aye

Toshiko Hasegawa - aye

Hamdi Mohamed - aye

Port of Tacoma

Kristin Ang - aye

Deanna Keller - aye

Dick Marzano - aye

J.T. Wilcox - aye

C. First Readings of Resolutions 2026-03 and 2026-04 Municipal Research Services Center (MRSC) Rosters.

Vivien Nguyen, Sr. Legal Counsel, introduced proposed resolutions 2026-03 adopting MRSC Rosters and 2026-04 amendments to the Delegation of Authority Master Policy to implement the MRSC Rosters. The adoption of the Resolutions will be placed on the May agenda for consideration by the Managing Members.

D. Terminal 25/30 Dispute Final Settlement on Terminal Damage

Dana Henderson, General Counsel, presented key terms of proposed Settlement Agreement, Mutual Release, and Covenant Not to Sue by and between the Northwest Seaport Alliance, SSA Terminals (Seattle), LLC, SSA Terminals, LLC, Matson Navigation Company, Inc., and COSCO Shipping Terminals, to resolve the Terminal Damage claim.

Moved and seconded (Ang/Keller) that the Managing Members approve the final settlement of the Terminal 25/30 dispute with SSA Terminals (Seattle), LLC regarding Terminal Damage, and authorize The Northwest Seaport Alliance CEO to execute a settlement agreement is substantially the same form as presented.

Moved and seconded (Hasegawa/Cho) that the proposed settlement agreement be amended to add a provision stating that, “for the remaining period of the Terminal 25/30 lease term, COSCO, on behalf of itself and its affiliated lines, agrees that if COSCO and its affiliated lines have one(2) or more services within the Northwest Seaport Alliance’s or the Port of Seattle’s or the Port of Tacoma’s (the “Ports”) jurisdiction, those services will call Seattle terminals such as Terminal 5 or Terminal 18, currently operated by SSA Terminals (Seattle Terminals), LLC.”

Commissioners debated whether the amendment requiring COSCO to call services through Seattle set precedent out of alignment with the purpose of the Alliance.

Commissioner Cho asserted that it is not. He also emphasized that this is not a case where the parties are signing a lease; the other party broke an existing lease. Part of the settlement needs to be a commitment to the harbor to which they broke a promise. Commissioner Felleman agreed that flexibility between the harbors that allows the party to walk away from lease obligations sets bad precedent and does not believe adding the proposed language is contrary to the Alliance.

It was noted by staff that the parties, in a previous iteration of the proposed settlement agreement, agreed to inclusion of substantially similar language.

Co-Chair Calkins acknowledged the desire for a balance of business in both Harbors, but stated this is not the way to achieve that.

Commissioner Cho stated that he negotiated the settlement in mediation and that the intention was always to include the term proposed by the amendment in the settlement.

Following discussion and debate, the motion to amend failed by the following vote:

Port of Seattle	Port of Tacoma
Ryan Calkins - nay	Kristin Ang - nay
Sam Cho - aye	Deanna Keller - nay
Fred Felleman - aye	Dick Marzano - nay
Toshiko Hasegawa - aye	J.T. Wilcox - nay
Hamdi Mohamed - aye	

The motion to approve the final settlement of the Terminal 25/30 dispute with SSA Terminals (Seattle), LLC regarding Terminal Damage, and authorize the Northwest Seaport Alliance CEO to execute a settlement agreement is substantially the same form as presented carried by the following vote.

Port of Seattle	Port of Tacoma
Ryan Calkins - aye	Kristin Ang - aye
Sam Cho - nay	Deanna Keller - aye
Fred Felleman - aye	Dick Marzano - aye
Toshiko Hasegawa - aye	J.T. Wilcox - aye
Hamdi Mohamed - abstain	

- E. Maritime Access and Impact Mitigation Agreements and 2026 Port of Seattle/Northwest Seaport Alliance Interlocal Agreement for Support Services. Lindsay Wolpa, Northwest Seaport Alliance Sr. Manager, Strategic Projects & Partnerships, and Jon Sloan, Port of Seattle Sr. Environmental Program Manager gave a presentation encompassing the background, goals, benefits, and financial implications of the following proposed agreements:
- Muckleshoot Indian Tribe, Port of Seattle, and The Northwest Seaport Alliance Maritime Access and Impact Mitigation Agreement.
  - The Suquamish Indian Tribe, Port of Seattle, and The Northwest Seaport Alliance Maritime Access Mitigation Agreement.

If the Agreements are approved, revisions to Exhibit 13 of the 2026 Interlocal Agreement for Support Services by and between the Port of Seattle and The Northwest Seaport Alliance to address changes in rates for the two agreements will be needed.

Moved and seconded (Cho/Felleman) on behalf of the Managing Members of the Alliance and on behalf of the Homeport Port of Seattle, that the Managing Members of The Northwest Seaport Alliance and the Port of Seattle Commission grant authorization to (1) execute Maritime Access and Impact Mitigations Agreements with the Muckleshoot Indian Tribe and the Suquamish Indian Tribe in substantially the same form as presented and (2) substitute Exhibit 13 to the 2026 Interlocal Agreement for Support Services by and between the Port of Seattle and The Northwest Seaport Alliance with the First Amended Exhibit 13 in substantially the same form as presented to reflect the new Agreements.

The motions carried by Managing Members and the Port of Seattle Commission by the following votes:

Port of Seattle	Port of Tacoma
Ryan Calkins – in favor	Kristin Ang – in favor
Sam Cho – in favor	Deanna Keller – in favor
Fred Felleman – in favor	Dick Marzano – in favor
Toshiko Hasegawa – in favor	J.T. Wilcox – in favor
Hamdi Mohamed - in favor	

## 10. Briefings

### A. Terminal 5 Modernization Program Lessons Learned

Thais Howard, Sr. Director Engineering, and Leilani Berinobis, Executive Business Partner presented a summary of lessons learned as gathered from both NWSA and Port of Seattle staff.

Commissioner Ang requested additional information be provided, including what is considered best practice for reviewing major capital projects of this scale and does that typically include independent external review rather than relying on internal lessons learned. Staff will provide the requested information.

She also asked to be provided with information regarding Terminal 5's current performance relative to original expectations.

## 11. General Business

### A. Cargo / Operations Update. None.

### B. CEO Announcements

- Thanked Commissioners for their participation in customer meetings at TPM.
- Commented on market challenges due to war in the middle east.

### C. Commissioner Comments

- Commissioner Mohamed stated her support for the Alliance and both Harbors.
- Co-Chair Marzano and Commissioner Ang thanked Co-Chair Calkin's for his earlier remarks regarding military action Iran.
- Commissioner Felleman reflected on devastating environmental impacts and high fuel prices due to what is taking place in the middle east.

## 12. Adjourn

With no further business before the Managing Members, Co-Chair Calkins announced the meeting adjourned at 2:08 PM.



Dick Marzano, NWSA Co-Chair  
Port of Tacoma Commission President



Ryan Calkins, NWSA Co-Chair  
Port of Seattle Commission President

Attest:



Kristin Ang, NWSA Co-Secretary  
Port of Tacoma Commission Secretary



Sam Cho, NWSA Co-Secretary  
Port of Seattle Commission Secretary

Prepared by: Juliet Campbell, NWSA Clerk

Minutes approved: May 5, 2026