

MINUTES  
SPECIAL COMMISSION MEETING  
July 23, 2020

The Port of Tacoma Commission met Thursday, July 23, 2020. Commissioners Ang, Keller, McCarthy, Marzano and Meyer were all present via video conference.

1. CALL TO ORDER AND FLAG SALUTE: Commissioner McCarthy called the meeting to order at 12:02 p.m. and lead the Pledge of Allegiance.

2. STUDY SESSION:

- A. Port of Tacoma Strategic Plan

Introductory comments were made by Executive Director, Eric Johnson. This is a key meeting of the strategic planning process for the Port. Outreach, surveys and interviews have been conducted. This is an opportunity for the Commission to weigh in as early drafts of goal areas are developed.

Consultants from Maul Foster & Alongi (Jim Darling and Matt Hoffman) gave a presentation. The development plan process and timeline were discussed. Key input received from staff and the community that has informed the potential goals was shared. The hope is to have a strategic plan with an implementation plan ready for adoption by the end of the year.

Survey results showed that when asked, the community identified economic development and the environment as the Port's most important role for Pierce County over the next five years. Staff identified job creation, building and improving infrastructure, economic development an environmental cleanup. When asked how the Port should use tax levy money paid by Pierce County residence, the community identified investment and reinvestment in revenue producing projects, environmental cleanup, habitat mitigation an economic development. Staff responded similarly but added building and improving infrastructure. Time was spent describing what a goal is and the differences between focused goals and defined goals.

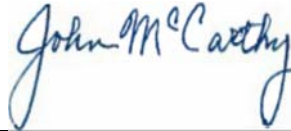
Consultants introduced potential goals within each goal area group. The two area groups were divided into current efforts and new or expanded efforts. The consultants walked through the 24 proposed goals as provided in the materials for today's study session in goal areas of:

- Cargo and Marine Trade
- Environmental
- Real Estate
- Infrastructure
- Equipment and Facilities
- Culture and Organization
- Financial
- New or Expanded Economic Development
- New or Expanded Real Estate

Commissioners provided feedback as to whether or not those goals should remain on the list to continue to invest staff resources to develop. The consultants will incorporate feedback into a new document for Commissioner consideration in the next steps.

3. ADJOURNMENT:

The study session ended at 2:10 p.m.



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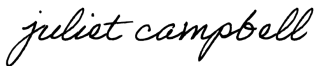
John McCarthy, President  
Port of Tacoma Commission

Attest:



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Don Meyer, Secretary  
Port of Tacoma Commission



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Juliet Campbell, Clerk of the Port  
Port of Tacoma